THE ROLE OF THE CHANCELLOR

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VICTORIA UNIVERSITY

A NEW SCHOOL OF THOUGHT®

Acknowledgment of Country

We acknowledge the ancestors, Elders and families of the Wurundjeri and Boonwurrung tribes of the Kulin, the traditional owners and custodians of University land.

The people of the Wurundjeri and Boonwurrung gathered at important times with other Kulin language groups – the Wathaurong, Taungerong and Dja Dja

Wurrung – along the Yarra and Maribyrnong river valleys, including at Keilor sites, Werribee River, Mount William stone-axe quarry and the significant ceremonial bora rings at Sunbury.

One of the last remnants of indigenous grasslands on Kulin lands is located near Iramoo at the St Albans Campus.

Wurundjeri and Boonwurrung people's have a strong connection to their traditional lands and therefore the University. Wurundjeri language is used to name indigenous programs and permission has been given to Moondani Balluk by Elders to retell Kulin creation stories and to perform ceremonies on University land.

The University acknowledges that the land on which the University stands was the place of age-old ceremonies of celebration, initiation and renewal, and that the Kulin people's living culture had and has a unique role in the life of this region.

Disclaimer: the information contained in this booklet is accurate at the time of printing. Information may change from time to time. July 2009.

This document outlines the legislative and policy context in which the Victoria University Chancellor is appointed, together with a role statement (key responsibilities and relationships) and attributes used to identify the individual who assumes the office in the first instance.

BUILDING
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PREFACE

The Chancellor is the formal head of a University.

The pivotal leadership role undertaken by the Victoria University Chancellor is unique, complex and diverse. In spearheading the University to meet its challenges, the Chancellor draws upon many personal strengths and outstanding professional skills that have developed over years of achievement.

The appointed Chancellor will understand that the University has evolved from a series of predecessor institutions that were characterised by commitments to social justice and equity, and a striving for excellence. These commitments have been reinvigorated and resonate in the work that the University currently undertakes.

Today the University is predominantly located in the rapidly changing and developing western region of Melbourne, and is dedicated to playing a transformational role developing the capabilities of its individuals, enterprises and communities to build a long-term, sustainable future. The University also operates within a broader environment of shifting public and government expectations of tertiary education in an increasingly competitive local, national and international education sector.

The Chancellor, as the Chair of the University Council, is the champion of effective and ethical governance, and leads a dynamic team of councillors in their strategic decision making and oversight of the University's operations. Victoria University is a young and vibrant institution, which is positively and energetically differentiating itself from other universities via its planning and strategic development on a local and global scale.

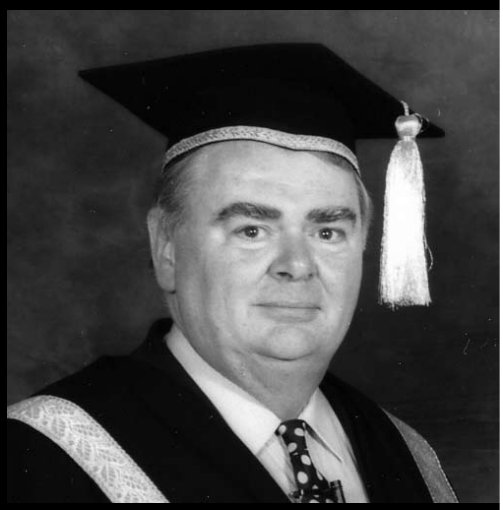
The Chancellor symbolises and embodies the mission of the University to provide high quality education to a diverse student body. The University's students come from local, national and international sources, and reflect a multitude of cultures and beliefs. In the context of a multi-sector tertiary education and a strong collegiate culture, the Chancellor is a committed advocate to the idea of lifelong learning and the capacity of Victoria University to facilitate education pathways for a highly diverse student population, both locally and abroad.

The Chancellor acts as a role model and reflects the University's values to its students and staff, and is a focal point to ensure the high standing of the University in the wider community.

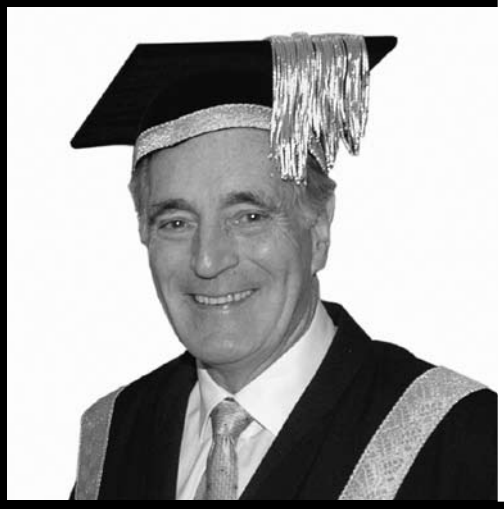
The Chancellor is greatly respected for his/her statesmanship and wisdom in helping to guide the University to meet its goals. The position brings with it an expectation of commitment to the University's mission and strategic direction, a passion for education, and unwavering dedication to lead in a way that is inclusive and enabling.

VICTORIA UNIVERSITY CHANCELLORS

Mr Creighton Burns
Chancellor 1990–1994



Dr Peter Laver
Chancellor 1995–2000



The Hon. Justice Frank Vincent AO QC.
Chancellor 2001–2009

HISTORY

Victoria University (VU) was founded in 1916 as Footscray Technical School. After successive mergers with TAFE colleges in Melbourne's western suburbs, VU was established in 1990.

The University's original mandate was to serve the western region of Melbourne and it continues to do so by forging strong links with local communities, government and industry. VU is equally proud to attract nearly 12,000 international students within a total student body of more than 47,000. Almost 3000 dedicated research, teaching and general staff join with students to make VU a new school of thought.

The institutions that were combined to form VU include:

- Footscray Technical School, renamed Footscray Technical College;
- Footscray Technical College, renamed Footscray Institute of Technology;
- Footscray College of TAFE;
- Newport Technical School, renamed Newport College of TAFE;
- Gellibrand College of TAFE, renamed Western Metropolitan College of TAFE;
- Western Institute;
- Melbourne College of Decoration (painting, decorating and signwriting programs only);
- Flagstaff College of TAFE; and
- Western Melbourne Institute of TAFE.

When the University was first formed by an Act of Parliament in 1990, it was known as:

- Victoria University of Technology.

The University is now known as Victoria University.

VICTORIA UNIVERSITY | A NEW SCHOOL OF THOUGHT®

EDUCATIONAL OFFERINGS, BREADTH AND SPECIALISATION

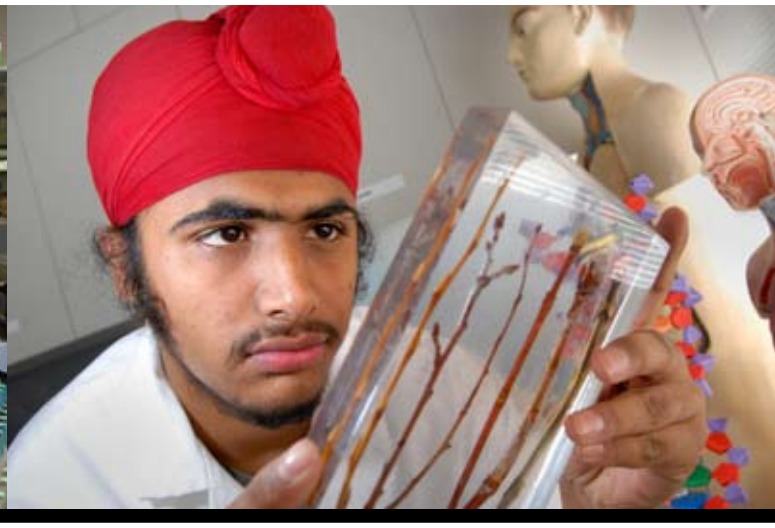
Victoria University (VU) is one of the largest and most culturally diverse education institutions in Australia. The University is one of only five multi-sector universities offering vocational education and higher education courses.

VU is an institution with excellence in teaching, training, research and scholarship. The Univesity offers short courses, as well as qualifications in vocational education and higher education. Learning pathways enable students to move from a certificate course through to an advanced diploma, degree, or postgraduate qualification. Courses are offered from the following faculties:

- Arts, Education and Human Development;
- Business and Law;
- Health, Engineering and Science;
- Technical and Trades Innovation;
- Workforce Development; and
- VU College.

VU also has a number of institutes and research centres:

- Institute for Community Ethnicity and Policy Alternatives (ICEPA);
- Institute for Logistics and Supply Chain Management (ILSCM);
- Institute for Sustainability and Innovation (ISI);
- Centre for Environmental Safety and Risk Engineering (CESARE);
- Centre for Strategic Economic Studies (CSES);
- Centre for Ageing, Rehabilitation, Exercise and Sport Science (CARES);
- Centre for Tourism and Services Research (CTSR);
- Centre for Telecommunications and Micro-Electronics (CTME); and
- Work-Based Education Research Centre (WERC).



STUDENTS AND STAFF

Students

VU has over 50,000 students enrolled at its local campuses and international sites. The University operates primarily at campuses in the western suburbs of Melbourne (Australia), Melbourne city centre and locations provided by its partners in Asia and Europe. As the primary university in Melbourne's western region, the University is proud to deliver courses, research and engagement activities that are locally relevant and globally significant.

Student statistics at a glance:

- 50,000 local and international students studying vocational and further education, and higher education courses;
- 7859 offshore international student enrolments;
- 3920 onshore international student enrolments;
- 44.2% of enrolments by Melbourne western metropolitan residents;
- 39.4% of students from non-English speaking background; and
- Diverse student body comprising over 90 different nationalities.

The University aims to inspire students to learn, and to provide a foundation for their careers and their effective participation in local and international areas.

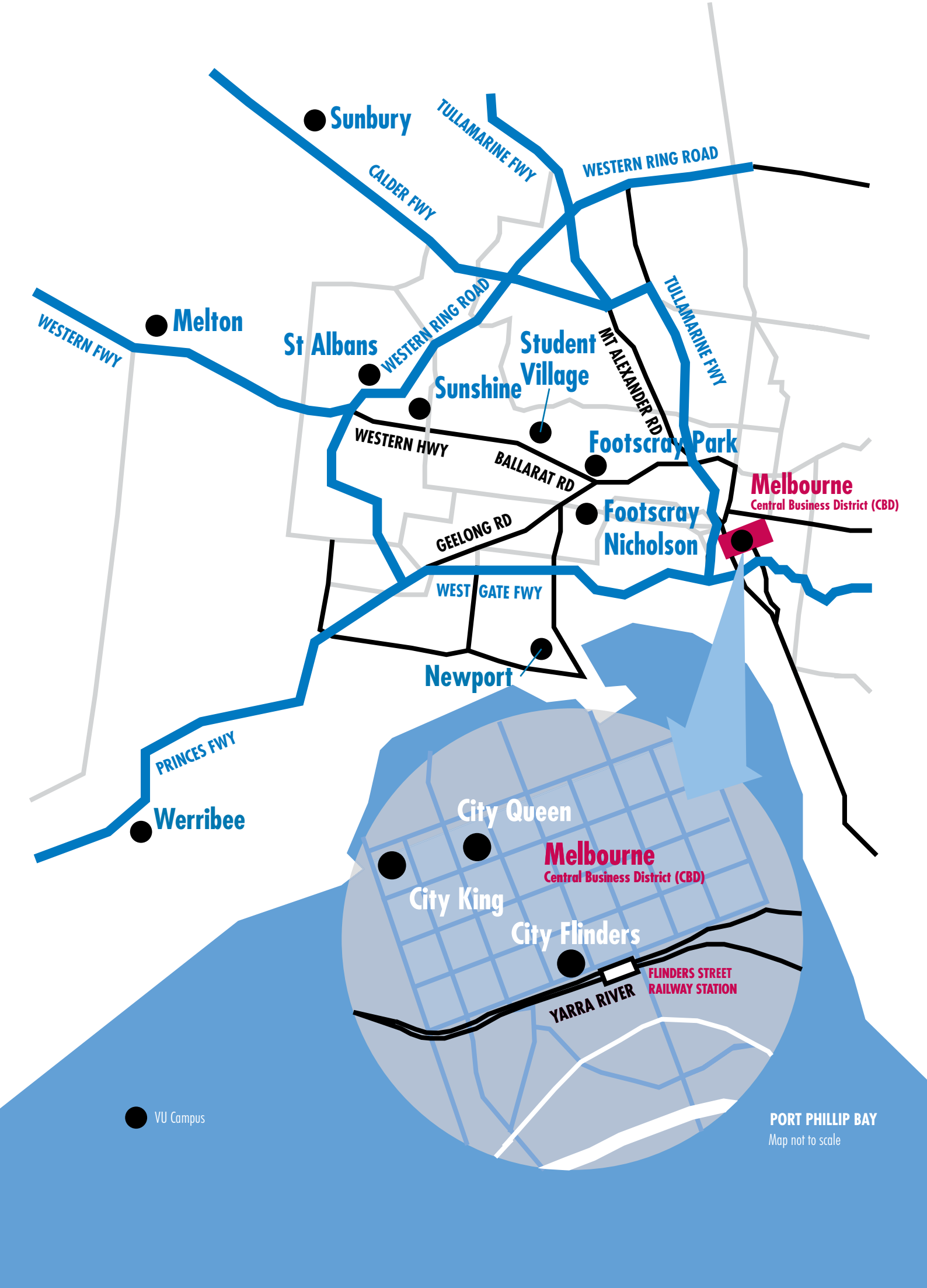
Staff

VU is a major employer in Melbourne.

The University aims to engage staff in a creative and rewarding learning community for the benefit of students, staff and other stakeholders.

Staff statistics at a glance:

- 834 vocational education teaching staff (ongoing, fixed-term and sessional);
- 839 higher education teaching staff (ongoing, fixed-term and sessional);
- 1647 general staff (ongoing, fixed-term and casual);
- 27 senior management staff (ongoing and fixed-term); and
- 2854 full-time equivalent staff.


Sunbury
TULLAMARINE FWY
CALDER FWY
WESTERN RING ROAD
WESTERN FWY
Melton
St Albans
WESTERN RING ROAD
Student Village
MT ALEXANDER RD
TULLAMARINE FWY
Sunshine
WESTERN HWY
BALLARAT RD
Footscray Park
Melbourne
Central Business District (CBD)
Footscray Nicholson
GEELONG RD
WEST GATE FWY
Newport
PRINCES FWY
Werribee
City Queen
Melbourne
Central Business District (CBD)
City King
City Flinders
FLINDERS STREET RAILWAY STATION
YARRA RIVER
VU Campus
PORT PHILLIP BAY
Map not to scale

CAMPUS LOCATIONS

VU has a number of campuses and sites around Melbourne including:

- City Flinders
- City King
- City Queen
- Footscray Nicholson
- Footscray Park
- Melton
- Newport
- St Albans
- Sunbury
- Sunshine
- Werribee

The University's offshore programs for both Higher and Vocational Education are offered with its institutional partners in countries that include the People's Republic of China, Singapore, Malaysia, Hong Kong, Vietnam, Thailand and Germany.

The University has over 70 agreements for Student Exchange and Study Abroad programs.

The VET in Schools (VETiS) has over 2185 students enrolled at more than 80 secondary schools across Melbourne.

VICTORIA UNIVERSITY
HOTEL

MISSION, VALUES, STRATEGIC DIRECTIONS AND OBJECTS

Mission

Victoria University (VU) seeks to positively transform lives through the power of further education, vocational and higher education, and research.

VU works collaboratively to develop the capabilities of individuals, enterprises and communities within the western Melbourne region and beyond to build sustainable futures for ourselves and stakeholders.

Values

The University values:

- Knowledge and skills, and critical and imaginative inquiry for their capacity to transform individuals and the community;
- Equality of opportunity for students and staff;
- Diversity for its contribution to creativity and the enrichment of our lives;
- Co-operation as the basis of engagement with local and international communities;
- Integrity, respect and transparency in personal, collaborative and institutional action;
- Sound environmental stewardship for future generations; and
- The pursuit of excellence in everything that VU does.

Strategic Directions

By 2016 VU will:

- Be a university leader in responding to the changing nature of work and the workplace in Australia and in our major international markets;
- Show strong community values, underpinned by a commitment to social, cultural, environmental and economic sustainability;
- Blend vocational and professional, conceptual and creative pursuits;
- Be characterised by meaningful engagement with enterprises and communities;
- Be an effective partner with Indigenous Australia; and
- Be a distinctive international university.

VU Objects:

The objects of the University as provided by the University Act include:

- Development of an institution with excellence in teaching, training, research and scholarship, with particular emphasis on technological development and applications of knowledge;
- Provision of high-quality educational, research, residential, social, recreational, sporting and other facilities;
- Promotion, advancement and transmission of knowledge and its practical application by research and other means;
- The dissemination by various means of the outcomes of research and the commercial exploitation of the results of that research;
- Provision of a wide range of programs and courses of study in post-secondary education, including courses of instruction or training relevant to a trade or other skilled occupation, and facilitation of articulation between programs;
- Participation in commercial ventures and activities;
- Conduct of teaching, research, consultancy and development activities within and outside Australia;
- Fostering of the general welfare and development of all enrolled students;
- Conferring of prescribed degrees and the granting of prescribed diplomas, certificates and other awards;
- Offering opportunities for development and further training to teaching and other staff of the University;
- Development and provision of educational, cultural, professional, technical and vocational services to the community and, in particular the fostering of participation in post-secondary education for persons living or working in the western metropolitan region of Melbourne;
- Provision of programs and services in ways that reflect the principles of equity and social justice;
- Development and carrying on of a university providing such appropriate and accessible academic and other programs, course of study and research activity as the Council considers necessary for the attainment of foregoing within Victoria and elsewhere; and
- Promotion of critical inquiry within the University and general community.

PROCEDURES FOR THE SELECTION OF THE CHANCELLOR

The method by which a Chancellor is appointed is clearly outlined in University legislation and policy (the Policy for the Appointment of the Chancellor).

These authorities state that:

a) The Council must elect or appoint a person (whether or not a member of the Council) to be the Chancellor of the University;

b) A Search Committee is constituted and appointed by the Council to lead the appointments process. The Search Committee comprises primarily senior external members of Council and educational representatives on Council. The Committee may, at its discretion, also invite participation in its deliberations by up to two prominent members of the wider community;

c) Council may decide to contract an external search consultancy to assist in the process;

d) After a broad and intensive search the Search Committee shall bring forward to the Council a single candidate for election as Chancellor;

e) In the process of bringing forward the name of a single candidate, the Search Committee will consult with each member of the Council as to his or her views on who that candidate should be and seek expressions of interest from potential candidates;

f) Where a current Chancellor wishes to be considered for election, the Search Committee will make discreet inquiries of all Council members as to the desirability or otherwise of re-election; and

g) In conducting its work the Search Committee will exercise discretion and total confidentiality with respect to the interests of potential candidates in being elected as the Chancellor.

THE ROLE OF THE CHANCELLOR AT VICTORIA UNIVERSITY

1. Introduction

The Chancellor at Victoria University is the Chairperson of the University Council and plays a key leadership role in the governance of the institution, its direction and superintendence.

As the formal head of Victoria University the Chancellor provides a focal point to ensure that the University reflects exemplary governance, complies with the University objects and that the University's mission, integrity and future strategic direction are of the highest standing.

The Chancellor reflects the University values in his/her interaction and activity.

Since its inception in 1990, Victoria University has had three Chancellors:

1. Mr Creighton Burns;

2. Dr Peter Laver; and

3. The Hon. Justice Frank Vincent AO QC.

2. Legislative framework

The Victoria University of Technology Act 1990 and Statute 3.1.1 – The Chancellor provides the authority for the establishment of the position of Chancellor (a position which cannot be held by a member of staff or enrolled student of the University). In addition this legislation prescribes that the Chancellor:

a) is an ex-officio member of Council and is elected by all members of Council;

b) is appointed for a term of two years on conditions determined by Council and may be re-appointed;

c) is the Chairperson of the University Council and has a casting and deliberative vote in situations where voting is equal;

d) shall preside at any ceremonial occasion of the University (when available);

e) by virtue of his or her office, shall be a member of, and may preside at any meeting of any academic unit, board, committee, or other body or unit established or constituted under the Act, or by or under a Statute or regulation, or by any resolution of the Council; and

f) shall report to Council on the receipt of any declarations of interests from Council members.

(Please note that the State Government is currently reviewing all Victorian University Acts and this may in the long term impact upon the length of the appointment term of a Chancellor.)

3. Policy framework

The Victoria University Council Policy and Procedure for the Appointment of Chancellor outlines the procedures by which the Chancellor is appointed.

In addition, the following Council policies provide guidance to the Chancellor and members of Council in respect of their conduct, rights, duties and responsibilities as members of the University Council:

a) Victoria University Council Code of Conduct, Responsibilities and Protocols;

b) Victoria University Council Performance Management Policy;

c) Victoria University Council Professional Development Policy;

d) Victoria University Council Guidelines for the Selection and Appointment of the VU Council Members; and

e) Victoria University Council Standing Orders for Council and Council Standing Committees.

4. Key responsibilities of the Chancellor

The Chancellor:

a) will chair all meetings of Council (when available);

b) is responsible for ensuring the efficient operation of Council in the performance of its governance role and for providing appropriate leadership to ensure that Council operates in an effective manner. This may include:

   1. promoting and reinforcing an understanding amongst Council members of:
      - the role of Council;
      - the role of individual Council members (including commitment to the VU Council Code of Conduct, Protocols and Responsibilities); and
      - the differing roles of Council and University management.
   2. ensuring that there are mechanisms in place to assess the on-going performance of the University Council, its standing committees and individual Council members;
   3. ensuring that there is relevant and timely information, support and resourcing to assist Council members in performance of their fiduciary duties;
   4. fostering a sense of co-operation and cohesiveness amongst Council members;
   5. encouraging open debate, discussion and transparent Council decision making;
   6. reporting to Council on all relevant matters.

c) when available will preside at any ceremonial occasions of the University (including University graduations and other formal occasions);

d) will develop an extensive and comprehensive knowledge of the University in order to carry out his/her role as Council Chairperson and advocate for the University in the external arena;

e) will act as a signatory to official statutory reports of the University;

f) will carry out the responsibilities of the Chancellor outlined in University Council policy, particularly in relation to performance management and professional development;

g) will provide advice to the Council and Council Secretary on governance matters and facilitate communication and consultation with and between members of Council; and

h) will ensure appropriate management arrangements are in place during the absence of the Vice-Chancellor.

5. University Council Standing and other Committees

The Chancellor:

a) is an ex-officio member of all University Council Committees and may preside at any of these meetings;

b) is Chair of the following Council Standing Committees:
   - Council Chancellor's Committee;
   - Council Nominations Committee; and
   - Council Remuneration Committee;

c) may be a Chair of Council working parties from time to time;

d) is a member of the VU Foundation.

6. Relationship with Council Members

The Chancellor:

a) will take a lead role in recommending new members of Council both to the State Government and the Council itself;

b) will articulate and reinforce the role of Council members and provide support and wise counselling to individual members about governance matters;

c) will take a lead role in Council succession planning and encourage members of Council to undertake key Council leadership roles;

d) will be aware of the diversity of Council composition and recognise the value and encourage the contribution of all members;

e) will take a lead role in the performance assessment evaluation processes of individual Council members; and

f) will counsel members of Council who contravene the VU Council Code of Conduct, Responsibilities and Protocols and contravene the prescriptions of the Victoria University of Technology Act 1990.

7. Relationship with Vice-Chancellor

The Chancellor:

a) will take a lead role on behalf of Council in appointing, supporting and advising the Vice-Chancellor and as such will promote a close and effective working relationship between the Chancellor, Vice-Chancellor and Council;

b) is cognisant of the difference between governance and management within the University, reflected in the varying roles of Chancellor and Vice-Chancellor;

c) by virtue of chairing the University Council's Remuneration Committee, will take a lead role in determining the remuneration and conditions of service of the Vice-Chancellor and reviewing of his/her performance annually;

d) will provide wise and confidential counsel to the Vice-Chancellor and encourage frank communication on all issues concerning the well being of the University;

e) is kept fully informed by the Vice-Chancellor of major developments, progress on important initiatives and significant issues facing the University; and

f) will consult with the Vice-Chancellor on a range of formal and informal matters

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8. External Relationships

The Chancellor:

a) promotes the interests and ethos of the University at various meetings and functions in Australia and overseas and less formally represent the interest of the University in the political, cultural and business life of the wider community and with key stakeholders.

b) plays an active and important role in fostering external relations, providing a high-level bridge to government, political, cultural and business life of the community at large, in consultation with the Vice-Chancellor;

c) represents the University at various national and international functions; and

d) represents the University at various relevant national bodies, such as the Chancellors Council.

9. Professional Attributes of a Chancellor

The Chancellor:

a) will display eminence in a chosen vocation, profession or public endeavour;

b) will have a significant, positive, recognised and respected public profile;

c) will be of sufficient public stature that his/her appointment will add value and status to Victoria University;

d) will have established external networks at senior levels in the public and private sector, together with the skills and capacity to promote and represent the interests of the University at the highest levels of political, social and economic life;

e) will have a comprehensive and sound understanding of the relationship between corporate governance and management and the ability to lead an effective Council and to add significant value to its deliberations and decision-making capacity. In addition the Chancellor will display strong chairing skills for a large and diverse Council;

f) will have an understanding of the qualities required for excellence in teaching, training, research and scholarship, and an appreciation of the multi sector nature of the University;

g) will have an understanding of the external environment in which universities operate, including their interactions with governments, the public sector, business and industry.

10. Personal attributes of a Chancellor

The Chancellor will:

a) be a leader with high level interpersonal skills, who has the capacity to create confidence, inspire and work constructively and collaboratively to develop the University and its Council;

b) have a reputation for integrity, impartiality and objectivity;

c) have a commitment to the University, its mission, objects and strategic aims, including the ability to be a credible advocate for VU's social inclusion agenda to serve diverse communities in the west of Melbourne and beyond and broaden student life and employment opportunities;

d) have the ability to fulfil statutory and ceremonial functions of the office with confidence and dignity;

e) have the capacity to devote the time necessary to fulfil the obligations of office throughout the year and be committed to serving fully and effectively for his or her term of office.

11. Conditions and Benefits

If eligible within Government guidelines, the position is entitled to an annual remuneration set by the State Government of Victoria. In 2009 the remuneration is $45,000 per annum.

In addition, the expenses of office are reimbursed. Administrative support and facilities will be available when required.

APPENDIX 1

THE UNIVERSITY COUNCIL

Council Composition

The composition of Council is determined by the Victoria University of Technology Act 1990.

The Act specifies that the Council will consist of 22 members and comprise a mix of 'internal' and 'external' members, ex-officio, appointed and elected positions. That is:

1. Ex-officio Council members

   The Chancellor, the Vice-Chancellor and the Chair and Deputy Chair of the Education and Research Board are members of Council as a result of their prescribed office.

2. Internal Council members

   Three internal members of Council are elected from academic staff from the Higher Education sector, teaching staff from the TAFE (VE/FE) sector and general staff from the University.

   Two student members of Council are elected from the Higher Education student body and the TAFE (VE/FE) sector student body.

3. External Council members

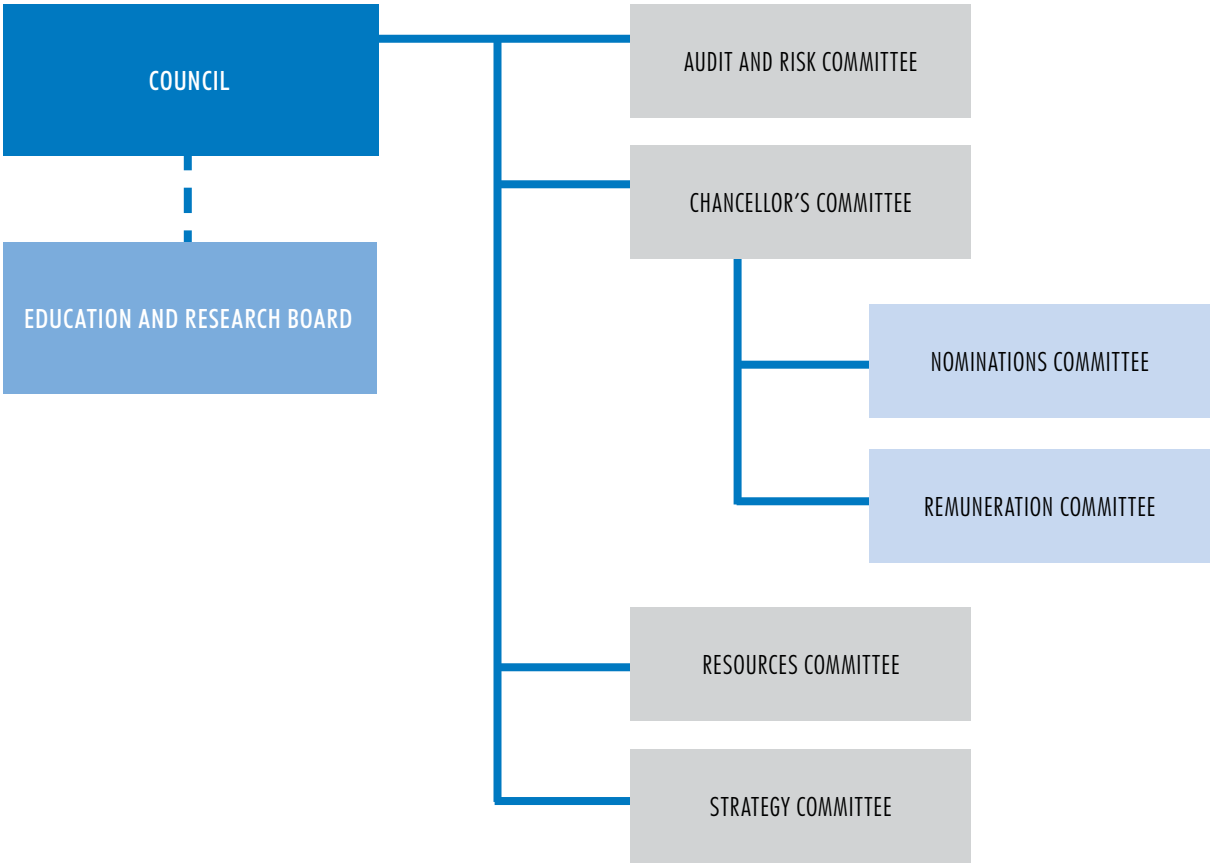
Thirteen external members are drawn from business, industry, the professions, other universities, the local community and State Government authorities. Within this group:

- Six external members are appointed by Council;
- Six are appointed by the State Government; and
- One is the Ministerial representative of the State Government.

Council members hold office from between one to three years, depending on their category of appointment. Council members are generally eligible for re-appointment.

The VU Council in 2009

COUNCIL AND ITS STANDING COMMITTEES



ROLE AND RESPONSIBILITIES OF THE COUNCIL

Victoria University Council is responsible for the direction and superintendence of the University.

The primary responsibilities of Council include accountability, promotion and advocacy.

The Council is accountable:

1. Directly and indirectly with respect to contracts;
2. For funds provided (from both Commonwealth and State); and
3. For activities that Victoria University undertakes.

The Council is therefore broadly accountable to the State and Commonwealth Governments, staff, students, donors, industry and business partners, and contractors.

In general the Council must be confident that there are systems in place which will ensure funds are expended for the purposes for which they have been allocated, and to achieve value for money by focusing on effectiveness and efficiency.

It must ensure that University direction and actions are consistent with the University objects contained within the Victoria University of Technology Act 1990, including establishing links between the University and the wider community.

In particular the Council must report annually:

- to the Victoria State Government, via the University Annual Report, on matters of legal compliance, annual achievements and the fiscal state of the institution; and
- to the State and Federal Governments, via the University management, on the University's implementation of performance agreements (incorporating matters pertaining to student load, expenditure of received funds, staffing and research matters).

Strategic planning responsibility

The Council approves the University's mission and broad strategic framework within which the Vice-Chancellor, as Chief Executive Officer, and senior managers responsible to the Vice-Chancellor, can operate.

It also monitors the implementation of major strategic plans and directions as part of its overall role.

The Council also approves the Annual University Budget, which is linked to the University Strategic Plan.

Legal/risk management responsibilities

Council, in collaboration with the Vice-Chancellor and senior management, is responsible for oversight of the University's risk management program. To this end, Council reviews and assesses the University's policies and procedures in order to identify, assess and manage financial, legal, ethical, safety and reputational risks to the University.

This is primarily achieved through:

- comprehensive reporting to the Council's Audit and Risk Committee and the consequential auditing of the University's Risk Management Framework; and
- reporting and advice to Council and the Chancellor by the University General Counsel on matters of legality and risk.

Appointment and performance monitoring responsibilities

The Council is responsible for the appointment of the Vice-Chancellor and monitors her/his performance. This occurs on an on-going basis via continual reports to Council and its standing committees and more formally, via the Council's Remuneration Committee.

The Council oversees and reviews the management of the University and its performance.

To facilitate this process:

- Council has endorsed key performance indicators relating to the implementation of the Strategic Plan and conducts regular reviews on the achievement of these KPIs.
- Council monitors the management of many additional resource, strategic, and compliance matters through scheduled monthly or annual reporting to the Council's standing committees.

The Council reviews its own performance via major activities that are listed in its policy, Performance Management for Members of Council. The policy allows for the setting of annual performance objectives, monitoring of standing committee business, a comprehensive review of Council every three years and an evaluation of the performance of individual Council members.

Responsibility to establish policy and procedural principles

Council is responsible for ensuring that the University and the Council have established policies and procedures that are consistent with legal requirements and community expectations.

In implementing this primary responsibility the Council:

- approves when required, new and amended University legislation, incorporating both statutes and regulations;
- formulates its own standing orders and approves policy directly relevant to Council operation and effectiveness;
- oversees the development of a policy framework within the University, via a delegation to the Vice-Chancellor to approve policy, with the additional requirements of annual reporting;
- ensures that the members of Council are aware of their duties as Council members and sanctions for breaches of these duties (via Council induction and an annual published Council guide);
- ensures that the institution has in place a system of delegations to facilitate the effective discharge of primary responsibilities;
- ensures the University's compliance with external legislation such as the Equal Opportunity Act, the Occupational Health and Safety Act, the Planning and Environmental Act, the FOI Act and the Whistleblowers Act; and
- generally oversees the University's compliance with the National Governance Protocols.

Overseeing and monitoring academic activities responsibility

The Council is required to oversee and monitor the academic activities of the University and does so through:

- requiring, at least annually, a report from the Education and Research Board on academic matters;
- a delegation to the Vice-Chancellor, making policies and procedures with respect to any academic award, program or course of the University; and declaring courses details offered by the University after considering any advice, opinions and recommendations from the Education and Research Board;
- requesting regular reports from the Vice-Chancellor on Victoria University's academic activities;
- approving the conferral of student theses; and
- pursuant to advice from relevant bodies, establishing and disestablishing faculties and schools.

Financial performance/ accountability

The Council must approve and monitor systems of control and accountability, including a general overview of any controlled entity. It must also approve significant commercial activities of the University.

It does this via:

- regular reporting to the Resources Committee on finance, resources, capital and commercial activities;
- regular reporting to the Resources Committee on the University's controlled entities;
- approving of the University Annual Budget;
- approving (by delegation to the Deputy Vice-Chancellor – Capital and Management) student fees and charges;
- approving the borrowing or investment of monies;
- approving of the purchase and disposal of property, including the leasing of University land; and
- determining that the University's formation or participation in a company, corporation, partnership association or joint venture is in the best interests of the management or conduct of affairs of the University.

MEMBERSHIP OF THE COUNCIL 2009

Acting Chancellor and Chair (and also the Deputy Chancellor)	Commissioner Dianne Foggo					
The Vice-Chancellor	Professor Elizabeth Harman					
Two persons elected by the Education and Research Board	Associate Professor Bernadine Van Gramberg, Chair – Education and Research Board	Mr Mark O'Rourke, Deputy Chair – Education and Research Board				
Three persons elected by and from the staff of the University	Mr Kevin Baker (TAFE)	Dr James Doughney (Higher Education)	Mr Michael Zaar (General staff)			
Two persons elected by and from the students enrolled at the University	Mr Yuan Fang (Higher Education)	Ms Sanja Lazarevska (TAFE)				
Six persons appointed by the Governor-in-Council	Ms Sharon Cullen	Dr Ian Gilmour	Ms Meg Hansen	Ms Andrea Hassett	Mr John O'Rourke	Ms Prue Willsford
One person appointed by the Minister	Mr Ben Foskett					
Six persons appointed by the Council	Mr Clovis Bonner	Mr George Buckland	Commissioner Dianne Foggo	Dr Richard Gould	Mr Ken Latta	Mr Ken Loughnan AO

VU FOUNDATION

As part of his/her role, the Chancellor is an ex officio member of the VU Foundation. The VU Foundation supports Victoria University in its mission to transform lives through the power of education.

The current Directors of the VU Foundation are:

Mr Ken Loughnan AO (Chair)

Mr David Southwick (Deputy Chair)

Dr Susan Alberti AO

Professor Elizabeth Harman Vice-Chancellor (ex officio)

Dr Ray Horsburgh AM

The Hon. Neil O'Keefe

Dr Campbell Rose

Ms Heather Scovell

The Hon. Dr Ralph Willis

*Vacant Chancellor (ex officio)

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